2026/27 Capital Programme Forecast Quarter 2 Appendix 3

HoS	Project Name	Project Manager	Original Budget £000s	Rephased Budget £000s	Net Rephase £000s	Growth/Virement	Current Budget £000s	Actual to date £000s	Forecast £000	Variance £000s	Funding Source	Project Manager's Comments on Status
Head of Operational ICT and Development	Hardware Replacement	Peter Holmes/Tony Allen	200	32	32		232	111	232	0	Borrowing	
	Datacentre Racks	Peter Holmes/Tony Allen	249		(249)		0			0	Borrowing	
	Mobile Device Refresh	Peter Holmes/Tony Allen	82	0	0		82		70	(12)	Borrowing	Mobile Device refresh planned to be rolled out this year alongside BYOD (Bring Your Own Device) test, which if successful will create savings against this capital program.
	Network Switches	Peter Holmes/Tony Allen	180	0	0		180		180	0	Borrowing	3CICT have identified this capital budget to be reutilised for improved HDC connectivity.
	Server & SQL Server 2012 Migration	Lewis Weltcher	0	20	20		20		20	0	Borrowing	
	Server 2016/2019 Migration	Lewis Weltcher	13	79	66		79	14	79	0	Borrowing	
	MFDs	Peter Holmes/Tony Allen	50	0	0		50		50	0	Borrowing	
	Replacement Income Management System	Peter Holmes/Tony Allen	0	0	0		0	6	17	17	Borrowing	Implementation delays relating to the IMS project have resulted in costs being deferred. The project had an approved overspend from 25/26. The project is expected to be completed by January 2027, with no further capital costs anticipated beyond the approved overspend.
	Cloud Backup	Peter Holmes/Tony Allen	70	0	0		70		70	0	Borrowing	
	UPS Replacement	Peter Holmes/Tony Allen	76	0	0		76		76	0	Borrowing	
	Total		**920**	**131**	**(131)**	**0**	**789**	**132**	**794**	**5**		
Head of Operations	Wheeled Bins	Andy Rogan	254	0	0		254	70	254	0	Developer Contributions (£0.1m) and Borrowing	This is an ongoing wheeled bin replacement program.
	Vehicle Replacements	Andy Rogan	2,369	1,331	185		2,554	20	1,804	(750)	Borrowing	This is ongoing, with orders for vehicles being placed throughout the year depending on operational requirements. There is potential rephasing of some vehicle orders to 2027/28, due to extending life of current vehicles.
	Litter Bin Replacements	Andy Rogan	0	18	18		18		18	0	Borrowing	
	CCTV Generator	Andy Rogan	0	135	135		135		165	30	Borrowing	Additional work required including feasibility and civil engineering.
	Workshop Equipment	Andy Rogan	123	0	0		123		123	0	Borrowing	Equipment specifications are being drawn up with orders expected to be placed shortly.
	Additional Waste and Food Rounds	Andy Rogan	567	0	0		567		473	(94)	Borrowing	The recycling and domestic vehicles are on order and will be delivered during this financial year. The commercial food waste vehicle will be rephased to 2027/28 as there is a 12 month lead time.
	Essex Road Improvements	Andy Rogan	250	0	0		250		250	0	Borrowing	Waiting for a cabinet decision as to whether this project will proceed.
	Eastfield House Power Upgrade	Andy Rogan	600	0	0		600		600	0	Borrowing	Initial conversations have started with facilities, UK Power Network and the contractor.
	Total		**4,163**	**1,484**	**338**	**0**	**4,501**	**90**	**3,687**	**(814)**		
Head of Customer Services and Revenues and Benefits	Voice Bots		34	**0**	(34)		0	**0**	0	0		
	Data Warehouse		16	**0**	(16)		0	**0**	0	0		
	Total		**50**	**0**	**(50)**	**0**	**0**	**0**	**0**	**0**		

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Head of Communities and Operational Housing	Disabled Facilities Grants	Claudia Deeth	1,600	0	0		1,600	651	1,790	190	Grant Cambridgeshire CC (£1.78m)	Funding for DFG for 2026/27 has been confirmed at £1.78m, current expenditure is forecast to match this at 1.79m due to backlog of cases being held up, the cause of the backlog is being investigated by the budget holder so this spend could potentially increase throughout the year if the backlog is able to be cleared.
	Community Officers - Mobile Devices	Claudia Deeth	0	10	10		10	3	10	0	Borrowing	
	Total		**1,600**	**10**	**10**	**0**	**1,610**	**653**	**1,800**	**190**		
Parks, Countryside & Climate	Play Equipment	Kirsty Drew	30	2	2		32		32	0	Borrowing	This is a rolling multiple years capital budget for Play Equipment replacement when equipment is beyond repair. This is currently planned to be spent in Bury and St Neots.
	Fencing	Kirsty Drew	13	0	0		13	2	13	0	Borrowing	This is a rolling reactive capital budget for Open Spaces fencing repairs across the district. Expectation is that we will spend this budget.
	St Ives Park	Gregg Holland	0	80	80		80		80	0	Grant - CIL	Legal review underway to understand the leasing and land ownership to then progress through Council for a decision following the findings.
	Paxton Pits Vehicle Replacement	Nick Massey	40	0	0		40	40	40	0	Borrowing	Procurement complete and vehicle on-site and operational including a harrow to alleviate manual work and reduce time for volunteers and staff.
	Paxton Pits Toilet Refurbishment	Nick Massey	50	0	0		50		50	0	Borrowing	External project management contractor appointed and are currently drawing the specification up for the Toilet refurbishment.
	Hinchingbrooke Inflatable AquaPark	Gregg Holland	170	0	0		170	223	185	15	Borrowing	Complete
	Godmanchester Recreation Grant	Gregg Holland	0	30	30		30	40	40	10	Borrowing and Leisure Reserve	Additional expenditure to be funded from the Leisure Facilities Reserve.
	Habitat Banking	Nick Massey	220	0	0		220	10	220	0	Borrowing	Habitat Management and Monitoring Plan (HMMPs) have been delivered and we are seeking legal advice for processes to be set out to deliver the project in this financial year.
	Countryside Investment Opportunities	April Wright	500	0	0		500		500	0	Borrowing	A number of projects have been identified for phase 1 delivery. These include access road re-surfacing and power and water provisions for events at Hinchingbrooke Country Park. There are also plans for education developments, mooring developments and play provision.
	Water Safety Signage in Parks and Countryside	Kirsty Drew	0	20	20		20		20	0	Borrowing	Provision for signage across the district, with particular focus this year at St Neots Riverside Park with renewed interpretation at the site
	Hinchingbrooke Cafe Refurbishment	Katie Wren	400	0	0		400		300	(100)	Borrowing	Level of refurbishment to be determined following outline cost agreement of main scheme. Planning Permission may be required subject to final designs. Initial plans drawn up and under review.
	Paxton Pits Roof and Guttering	Nick Massey	40	0	0		40		40	0	Borrowing	External project management contractor appointed and they are currently sourcing quotes for the roofing works.
	Play Equipment (Play Sufficiency Strategy)	Kirsty Drew	165	0	0		165		165	0	Borrowing	A schedule of works has been finalised for year one and is now out to procurement. Investment has been prioritised according to site condition, age, accessibility and inclusivity. Community engagement was undertaken and has helped inform improvements made at sites.
	Hinchingbrooke Country Park Enhanced Scheme	Katie Wren	1,400	2,167	2,167		3,567	884	3,912	345	CIL (£1.5m), Borrowing and Reserves	The contractor started on site on 13 April 2026 with delivery expected by Spring 2027. An in-year overspend is being mitigated by identified savings within the Leisure, Health and Environment capital programme and/or earmarked reserves.
	Total		**3,028**	**2,299**	**2,299**	**0**	**5,327**	**1,199**	**5,597**	**270**		

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Head of Finance	VAT Partial Exemption	Sandra Beard	50	0	0		50	0	0	(50)	Borrowing	Contingency. Will only be required if partial exemption limit is breached.
	Total		**50**	**0**	**0**	**0**	**50**	**0**	**0**	**(50)**		
Head of Economy, Regeneration and Housing	Future High Streets - St Neots		1,020	3,063	2,043		3,063		0	(3,063)	CPCA Grant/Reserves	
	Priory Centre	Pam Scott	0	0	0		0	958	6,239	6,239	St Neots TC/CIL	As previously reported, the scheme completion date and expenditure required for full delivery was recently reassessed. Additional funding commitment of £830k has been allocated from the Cambridgeshire Horizons fund to ensure the scheme can be fully delivered. The handover date of the facility has also been set as July 2027. The increase in budget equates to 10% of overall project costs. Other funding sources have included HDC CIL, Future High Street Fund, and St Neots TC CIL.
	St Neots Masterplan	Pam Scott	97	0	(97)		0		0	0		
	Market Towns x3	Pam Scott	507	0	(507)		0	0	0	0	Reserves	Activity on this budget is under review, no further costs to be expected. £1.058m Project total including previous financial year is funded from the dedicated Regeneration Opportunities Reserve (created by transfer from the Budget Surplus Reserve). Additional minor expenditure relates to separate activities supporting wider regeneration initiatives.
	Transport Project	Pam Scott	0	0	0		0		0	0	CPCA Grant	
	UKSPF	Pam Scott	0	0	0		0		0	0	CPCA Grant	
	Ramsey Public Realm (Rephase)	Pam Scott	1,268	1,443	175		1,443	104	1,158	(285)	CPCA Grant	Phase 2 (LGF Funded) is in delivery (£1,158,525), Project will be complete by March 2027.
	Properties - Houses	Pam Scott	0	0	0		0	205	205	205	CGU	Unused funds paid back to MHCLG, paid for out of a reserve for this purpose.
	Civil Parking Enforcement	George McDowell	0	0	0		0	46	46	46	Borrowing	Final billing of works for Civil Parking Enforcement implementation regarding on street lining due to increased scope of work relating to obtaining streetwork permits from the Council County.
	Total		**2,892**	**4,506**	**1,614**	**0**	**4,506**	**1,313**	**7,648**	**3,142**		

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Head of Leisure Health and Environment	One Leisure Improvements	Leigh Allaker	375	0	0		375	135	375	0	Borrowing	This is an increase to Condition Survey budget to allow maintenance on ageing leisure centre facilities to maintain operationally compliant buildings - forecast budget due to early stage of the financial year and future position unclear.
	OL St Neots and St Ives Fitness Equipment and Refresh	Leigh Allaker	25	0	0		25	50	50	25	Borrowing	Investment at St Neots to drive off competition as part of the anti-competition strategy to ensure continuous investment in the gym. Investment at St Ives is to deal with demand, the centre has reached it's highest membership level ever (2,900), this investment will ensure that the gym can cater for increased usage demand in-line with live member growth. The £25k overspend will be mitigated by a £25k underspend in the bowling project at St Ives.
	Burgess Hall Refurbishment	Stacie Shipp	170	0	0		170		170	0	Borrowing	Chairs have been ordered and physical improvements are underway and will completed within the new year to avoid disruption to the busiest season.
	Ten-Pin Bowling Refurbishment	Leigh Allaker	50	0	0		50		25	(25)	Borrowing	Proposal to spend the forecast on a 'mini' refurbishment of the area to support the general manager in achieving their forecast income for 2026/27. £25k underspend will be used to mitigate the overspend in the Gym Equipment Refresh project at St Neots & St Ives.
	Ramsey Car Park	Leigh Allaker	0	0	0		0	0	63	63	Borrowing	Meridian Trust requesting HDC use capital to contribute towards their overall larger car park expansion scheme. Cost and plan to be finalised and sent to their Head of Property for consideration and request for approval.
	One Leisure St Ives Outdoor Pitch	Robbie Bratchell	1,420	0	0	(583)	837		837	0	CIL Reserve (£0.3m)	As a result of a change to the funding of this project by the Football Foundation, a report was presented to TCMG to decide on the future direction of the project. The following options were taken to TCMG on 28/07/2026 and Cabinet on 15/09/2026: Option 1 - Do nothing - Do not proceed with the project, saving £300k plus £320k CIL. Option 2 - Accept grant of £217k rather than £800k originally proposed, and proceed with Football Foundation (FF) funding (subject to conditions) Option 3 (Recommended) - Withdraw from FF funding offer and deliver the project through HDC capital programme (Additional £217k of HDC capital required) Option 3 was supported by Cabinet. A second paper will follow to Cabinet on the sourcing of the additional funding to complete the project in-house
	One Leisure St Ives Facility Improvements	Leigh Allaker	250	0	0		250		65	(185)	Borrowing	Works to be undertaken to make improvements to the athletics track. £60k to be spent in 2026/27. £185k will be used to offset the overspend in the Hinchingbrooke Country Park project
	Huntingdon Health and Sport Hub	Leigh Allaker	9,063	0	0		9,063	983	9,063	0	Borrowing (CIL Funding in later years)	3G pitch will be delivered mid-November. Main legal documentation has been signed, beginning of October , construction work will follow as part of phase 2 on week commencing 26th October 2026.
	Loves Farm Path Improvements		300	0	0		300	160	300	0	Borrowing	
	OL Sawtry Plant Reinstall	Leigh Allaker		0	0		0	7	7	7	Borrowing	Software costs relating to additional work on the IT system for implementation
	One Leisure Roof Mounted Solar	Leigh Allaker		0	0		0	7	7	7	Reserve	Retention fee relating to the project.
	Total		**11,653**	**0**	**0**	(583)	**11,070**	**1,341**	**10,962**	**(108)**		

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Head of Planning, Infrastructure and Public Protection	Community Infrastructure Levy Projects	Clara Kerr	4,293	2,128	541		4,834	377	4,168	(666)	CIL Reserve	Projects are only paid their CIL allocation once they reach project milestones. There have been delays in projects therefore we are not processing as many CIL payments as expected.
	Total		**4,293**	**2,128**	**541**	**0**	**4,834**	**377**	**4,168**	**(666)**		
Head of Property and Facilities	Stonehill Refurbishment	Simon Messervy	700	300	300		1,000		1,000	0	Earmarked Reserve (£0.150) and Borrowing	The feasibility study has commenced. The final project will depend on the outcome of the feasibility study.
	Pathfinder House Solar PV	Matt Raby	65	0	0		65	6	65	0	Borrowing	Purchase and installation of solar panels.
	Re-Letting Incentives	Simon Messervy	0	150	150		150		100	(50)	Borrowing	Work at Fareham and Library Row. The full budget is not expected to be spent in 2026/27.
	Re-Letting Enhancements	Simon Messervy	0	443	443		443	3	150	(293)	Borrowing	Work at Library Row and Pathfinder House. The full budget is not expected to be spent in 2026/27.
	Estates Roof Replacement	Simon Messervy	0	130	130		130	1	0	(130)	Borrowing	A review of the project is under way. Feasibility studies are required before a decision can be made on the use of this budget.
	Health and Safety Works at Commercial Properties (Rephase)	Simon Messervy	0	51	51		51		25	(26)	Borrowing	Works are being identified.
	Energy Efficiency Works at Commercial Properties (Rephase)	Simon Messervy	0	62	62		62		31	(31)	Borrowing	Works are being identified.
	Fareham Offices Capital Works	Simon Messervy	0	0	0		0		48	48	Borrowing	Retention fee relating to the project which was completed in 2025.
	Meeting Pods	Matt Raby	43	0	0		43		0	(43)	Borrowing	Completed in 2025/26.
	Pathfinder Refresh	Matt Raby	0	0	0		0	7	7	7	Revenue	Snagging works on a project that was completed in 2025/26.
	Total		**808**	**1,136**	**1,136**	**0**	**1,944**	**17**	**1,426**	**(518)**		
	Grand Total		**29,457**	**11,694**	**5,757**	**(583)**	**34,631**	**5,122**	**36,082**	**1,451**		